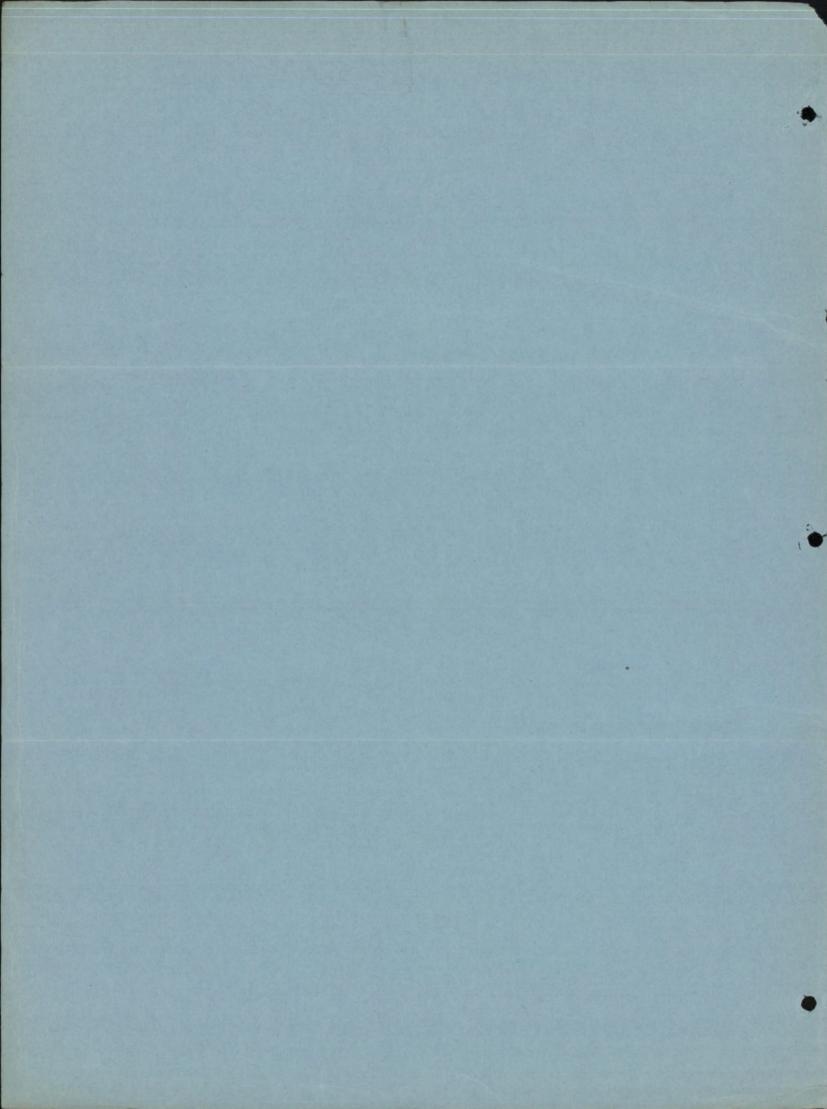
ANNUAL REPORT

OF

DULUTH, SOUTH SHORE AND
ATLANTIC RAILROAD COMPANY

For the Year ended December 31, 1950.

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ANNUAL REPORT

OF

DULUTH, SOUTH SHORE AND
ATLANTIC RAILROAD COMPANY

For the Year ended
December 31, 1950.

DULUTH, SOUTH SHORE AND ATLANTIC RAILROAD COMPANY

DIRECTORS

R. S. Archibald
N. R. Crump
J. A. Dundas
Endicott R. Lovell
Henry S. Mitchell
Ward R. Schafer
Harry B. Stoker
Peter N. Todhunter

Negaunee, Michigan
Montreal, Quebec
Montreal, Quebec
Calumet, Michigan
Minneapolis, Minn.
Duluth, Minnesota
Duluth, Minnesota
Chicago, Illinois

OFFICERS

Henry S. Mitchell, President, Minneapolis, Minn.
P. L. Solether, Vice Pres. and Secretary, " "
C. H. Bender, Treasurer and Asst. Sec'y, " "
Wm. Leicester, Assistant Treasurer, " "
L. H. Murray, Asst. to the President, " "
R. J. Barry, Gen'l Superintendent, Marquette, Mich.
A. C. Stenberg, Gen'l Traffic Manager, " "
J. B. Donnelly, Comptroller, Minneapolis, Minn.

Bond Registrar and Paying Agent: Central Hanover Bank & Trust Company of New York

Transfer Agent, Common Stock:
P. L. Solether, Room 1734 First National-Soo Line Bldg.,
Minneapolis 2, Minnesota

Annual Meeting, Third Tuesday in April; at Minneapolis, Minnesota, unless otherwise designated.

Total railway operating revenues were \$7,093,373 in 1950 as compared with \$5,693,628 in the previous year, an increase of \$1,399,745 or 24.6%. Freight revenues were up \$1,330,310 or 25.5% due largely to an increase in transportation of mamufactured articles, the heavy movement in the last half of 1950 of all-rail ore from Superior to St.Ignace, and a substantial increase in ore received at the Marquette ore dock. Tons carried one mile increased approximately 130,500,000 or 38.6%. Mail revenues increased \$80,128 due to an accrual in 1950 accounts of estimated amount owed by the U.S.Government covering increased compensation for handling mail during the period from February 19, 1947 to December 31, 1950.

Operating expenses decreased \$188,172 from the 1949 total of \$5,721,681. This was due mainly to decreases in track maintenance expense, in train fuel costs through increased use of Diesel-electric locomotives and in personal injury costs, offset in part by increases in transportation expense due to increased train miles and in depreciation charges due to acquisition of additional equipment, and to accrual of estimated amount of wage increases to the operating organizations effective October 1, 1950. Equipment rents-net increased \$133,317. Other income (less miscellaneous deductions) increased \$26,965 due mainly to operations of the Mackinac Transportation Company resulting in a loss in 1949 and in a profit in 1950. Fixed charges increased \$39,785 due to interest payments on equipment obligations and to the clearance of reorganization expenses.

After allowing for the interest and sinking fund requirements of the mortgage, there remained a net income of \$688,142 as compared with a net deficit of \$542,186 in 1949, the latter figure being exclusive of interest accrued but not paid on the predecessor companies' bonds, notes and advances.

The gross cost of improvements made to the property during 1950 was \$479,741, consisting chiefly of betterments to track and the purchase of two Diesel-electric road-switch locomotives.

In the above comparisons, the figures for 1949 include those for both predecessor companies prior to November 1, 1949, and for the present company for the remaining two months of the year.

Frung Statebell

On behalf of the Board of Directors,

Minneapolis, Minnesota, March 28, 1 9 5 1.

COMPARATIVE GENERAL BALANCE SHEET

ASSET SIDE

INVESTMENTS:	Dec	. 31.	1950	Dec.	31.	1949			se or
Road and Equipment Property:				- 100		-	-	-	
Road	\$ 10	5 550	116	\$ 16	424	072	\$	126	044
Equipment		5 562	161	5	460	325		101	836
Total	22	112	277	21	884	397		227	880
Acquisition adjustment	- 2	722	459	2	637	996		84	463
Donations and grants			724	7		642			082
Accrued depreciation - road	- 1	-910		1	872	980			340
Accrued depreciation - equipment		976			030		(510)
Total	-	618			549	-			375
Net	1:	5 493	849	15	335	344		158	505
Sinking Fund - First Mortgage	-		167		75	000	(74	833)
Miscellaneous physical property		29	575		29	453	-10		122
Investments in affiliated companies:									
Stocks - pledged under First Mortgage		148	567		148	567		-	
Advances		342	709		333	529		9	180
Other investments:									
U.S.Government securities (long term)		116	235		112	725		3	510
Miscellaneous	14-11	-		3	3	038	- (3	038)
Total investments	1	3 131	102	16	037	656		93	446
				12 12	7				
CURRENT ASSETS:									
Cash	1	411	075	1	271	394		139	681
U.S.Government securities (short term)		649	662		-			649	662
Special deposits:							-		
For interest obligations		6	066		41	802	(35	736)
For distribution to holders of bonds of									
predecessor companies			785			431	(646)
Employees Income tax and Savings Bonds.		44	170		41	780	mie.	2	390
Loans and bills receivable		-				157	(157)
Traffic and car service balances			803			101	(298)
Agents' and conductors' balances			146			905	(759)
Miscellaneous accounts receivable			540			355			185
Material and supplies		-	936	1	053		(536)
Interest and dividends receivable			817			121			696
Accrued accounts receivable		+	813			056			757
Other current assets	1		023	courter.	-	621	1		598)
Total	- 6	643	836	2	955	195		688	641
DEFERRED ASSETS:									1
Working fund advances			514		5	797	(283)
Insurance and other funds			500		-				500
Other deferred assets			642		THE RESERVE OF THE PERSON NAMED IN	751		_	109)
Total		47	656		54	548		6	892)
THAT THOMPS ADDING.									
UNADJUSTED DEBITS:		2.4	404		15	200	1		0031
Prepayments			404			387	(006	983)
Other unadjusted debits	STATE OF THE PERSON NAMED IN	057			THE RESERVE AND PARTY.	630		_	783
Total		071	914	-	00	017		900	800
	100			18					

GRAND TOTAL \$ 20 894 411 \$ 19 133 416 \$ 1 760 995

COMPARATIVE GENERAL BALANCE SHEET

LIABILITY SIDE

Dec.	31, 1	1950	Dec.	31,	1949		Decre	se or
CAPITAL STOCK: 210,000 common shares of no par								
value stated at \$50.00 per share\$ 10	500	000	\$ 10	500	000	\$	B .	
LONG-TERM DEBT:								
First Mortgage 4% income bonds								
due January 1, 1995 4 Issued\$5,000,000 Retired through	827	300	5	000	000	(172	700)
Sinking Fund 172,700		0.03		200	000			200
	743 570			-	272		-	789
100dI	010	201	0	101	212		000	009
CURRENT LIABILITIES:	405					,		
Audited accounts & wages payable Miscellaneous accounts payable		511			298	(787)
Interest matured unpaid		172			971	(183
Unmatured interest accrued		092		-	-,-	,		092
Accrued accounts payable	181	832		173	096			736
Taxes accrued		705			164			541
Other current liabilities	-	811		Section 2015	279	(468)
Total 1	124	027	100 100	991	529		132	498
DEFERRED LIABILITIES:	180	322		140	723		39	599
	-	4						
UNADJUSTED CREDITS	250	856		282	104	(31	248)
							-	
SURPLUS:	7.00	000			000		0.5	000
Earned surplus - appropriated Earned surplus - unappropriated 1	168	000			000 788			000
	268				788			057
	200	220		201	. 00			
ODAND MOMAT	004	427	A2.0	3.77	43.0	A-	F.C.O.	005
GRAND TOTAL\$20	894	411	219	133	416	497	760	995

]	YEAR L 9 5			YEA	AR 4 9		or or ecres		
Railway Operating Revenues:										
Freight revenue	\$6	541	162	\$5	210	852	\$1	330	310	
Passenger revenue		91	477		145	152	(53	675)	
All other revenue		460	734			624		123		
Total Railway Operating Revenues.	7	093		5	693	_	1	399		
lotal hallway operating nevenues.	,	000	010		000	020	-	000		
D 12 0										
Railway Operating Expenses:		500	007	,	500	050	,	07.0	0071	
Maintenance of way & structures		308			526		,		627)	
Maintenance of equipment	1	172		1	225		(330)	
Traffic		232	282		217	439		14	843	
Transportation	2	627	469	2	531	056		96	413	
General		193	383		220	854	(27	471)	
Total Railway Operating Expenses.	5	533		5	721		(_	172)	
Total Mailway operating Expenses.		000	000		, ,,,,,		,	200	,	
Net Revenue from Railway Operation	s l	559	864	(28	053)	1	587	917	
Railway Tax Accruals		311	379		321	329	(9	950)	
Railway Operating Income	1	248	485	(349	382)	1	597	867	
Rent Income:										
Rent from locomotives		21	117		19	195		1	922	
		27				022	1 -	-	277)	
Rent from passenger-train cars			745		100		,			
Rent from work equipment			132			254	(122)	
Joint facility rent income		-	421			095	-		674)	
Total Rent Income		41	415		50	566	(9	151)	
Rents Payable:										
Hire of freight cars - debit balanc	e	303	304		156	051		147	253	
Rent for locomotives	_		422			269	1		847)	
		. 1	574			363	,	7.0	211	
Rent for passenger-train cars									223	
Rent for work equipment			475			252	,	-		
Joint facility rents			851		_	215	-		364)	
Total Rents Payable		367	626		240	150		127	476	
Net Rents Payable		326	211		189	584		136	627	
Net Railway Operating Income		922	274	1	538	966)	1	461	240	
Mot Marray obergarus rucome		222	21.2		000			-		
Other Treeme										
Other Income:		10	700		10	108			291	
Miscellaneous rent income			399		-					
Miscl.non-oper.physical property			928		1	832			96	
Separately operated properties-Prof	it	22	000		-			-	000	
Income from funded securities		8	115		7	090		1	025	
Income from unfunded securities and										
accounts		3	118		25	977	(22	859)	
Income from sinking and other									,	
The state of the s						41	1		41)	
reserve funds		-	15			-2.1	,		15	
Miscellaneous income			15						10	
					4	040			FOR	
Total Other Income		47	575		47	048			527	
TOTAL INCOME	\$	969	849	\$(491	918)	\$1	461	767	

				Incr	ease	
	YEAR		YEAR	0	r	
	1950		1949	(Decr	ease)	
Miscl.Deductions from Income:						
Miscellaneous rents\$		35	\$ 64	\$ (29)	
Miscellaneous tax accruals		96	31		65	
Separately operated properties-Loss		-	27 197	(27	197)	
Miscellaneous income charges	-	686	963		723	
Total Miscellaneous Deductions	1	817	28 255	(26	438)	
Income before Fixed Charges	968	032	(520 173)	1 488	205	
THOMA DOLOTO LAYOR OHATBOD		004	(020 2.0)			
Fixed Charges*						
Interest on equipment obligations						
and miscellaneous interest	41	938	22 013	19	925	
Amortization of discount on funded				34		
debt		860			860	
Total Fixed Charges	61	798	22 013	39	785	
			1			
Income before Contingent Charges	906	234	(542 186)	1 448	420	
Contingent Charges:				307	000	
Interest on First Mortgage Bonds	_	092	-		092	
Sinking fund - First Mortgage	25	000	-	25	000	
Net Income	\$688	142	\$(542 186)	\$1 230	328	

*These figures for 1949 do not include interest accrued but not paid in the period Jan.1,1949 to Oct.31,1949 on the predecessor companies' bonds, notes and advances in the amount of \$815,845.

Earned Surplus-Appropriated:

EARNED SURPLUS ACCOUNT

A	ppropriated for Sinking Fund: Amount at December 31, 1949 Accrual for Year 1950 Amount at December 31, 1950		25 000	100	000
Ar	ned Surplus-Unappropriated: mount at December 31, 1949 rofit & Loss Account-Year 1950: Net income	8 142 7 695 296 76)			
Ar	mount at December 31, 1950			168	845

Note as to Income Account:
All figures shown for Year 1949 are the combined figures for both predecessor companies prior to Nov. 1, 1949 plus those for the present company for the balance of the year. Figures shown in parenthesis for Year 1949 indicate red character.

